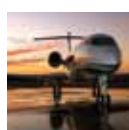
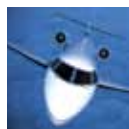
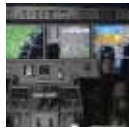
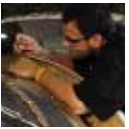
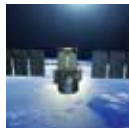


GENERAL DYNAMICS

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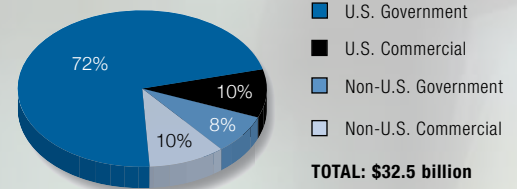
GENERAL DYNAMICS



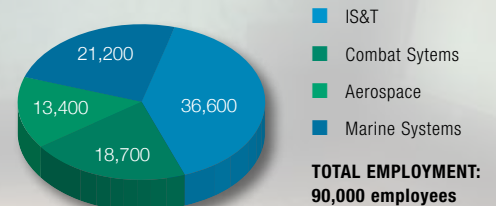
GENERAL DYNAMICS

General Dynamics is a market leader in the aerospace and defense industry, providing products and services designed to meet the needs of the most demanding customers. With a global employee base of approximately 90,000 workers, the company operates in four segments: Aerospace, Combat Systems, Marine Systems and Information Systems and Technology. Across the breadth of its offerings, the company is committed to fulfilling the mission-critical requirements of its customers: the U.S. and allied national security, defense and intelligence communities, and select commercial organizations.

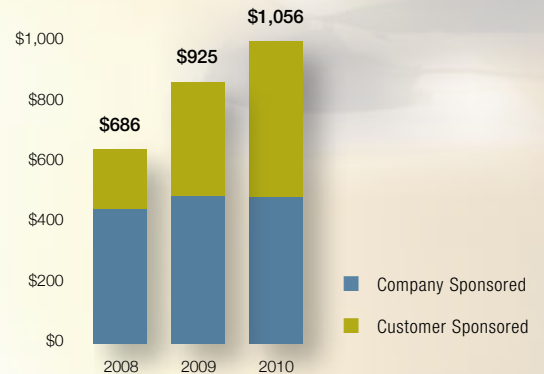
Primary Customers



Employment



R&D Expenditures (in millions)



Aerospace

The Aerospace group has a global reputation for superior aircraft design, quality, safety and reliability; high-quality business-jet outfitting and refurbishing; and award-winning aircraft-support services. The group manufactures and supports the broad portfolio of Gulfstream business-jet aircraft, and provides maintenance, upgrades, outfitting and aircraft services for a variety of business-jet customers globally.

- Gulfstream Aerospace
- Jet Aviation



Gulfstream's all-new, ultra-long-range, ultra-large-cabin G650 business-jet aircraft is undergoing flight tests and is on schedule for certification in 2011. The plane (bottom left) is on schedule for entry into service in 2012. Gulfstream's PlaneView® cockpit (center) is the most advanced flight deck in existence. The super-mid-size G250 (right) is on schedule to enter service in 2011.

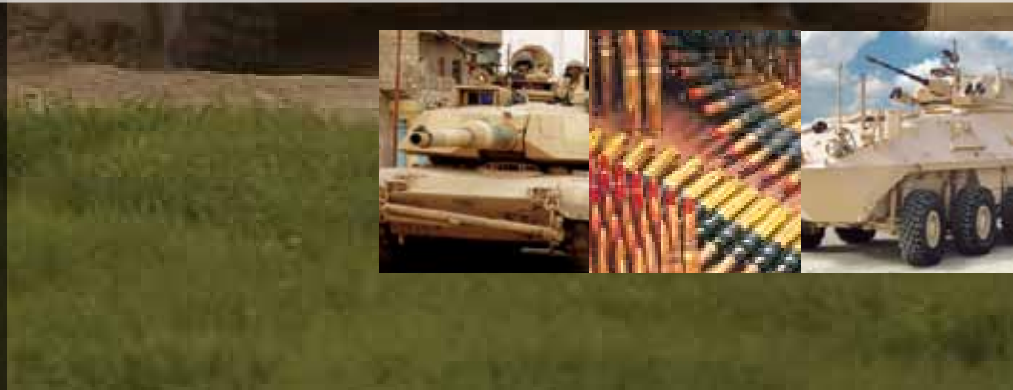


Combat Systems

The Combat Systems group is a world leader in producing, supporting and sustaining land and expeditionary combat systems for the U.S. military and its allies, and developing new combat systems to meet emerging customer requirements. Products include wheeled armored combat and tactical vehicles, tracked main battle tanks, infantry fighting vehicles, mobile bridge systems, axles and suspension components for heavy-payload military and commercial vehicles, detection systems, weapon systems and ammunition.

- Armament and Technical Products
- European Land Systems
- Land Systems
- Ordnance and Tactical Systems

The Stryker infantry combat vehicle continues to be a key ground-force asset for the U.S. Army, as does the Abrams main battle tank (bottom left). Products such as weapons systems, small-caliber ammunition (center) and armored tactical vehicles like the "LAV" (light armored vehicle) (right) comprise a significant portion of the Combat Systems' business portfolio.



Marine Systems

The Marine Systems group designs, builds and supports submarines and a variety of surface ships for the U.S. Navy and commercial customers. Among the sophisticated platforms the group delivers are nuclear-powered attack submarines, surface combatants, auxiliary and combat-logistics ships, and commercial product carriers. The group also provides world-class engineering design support and overhaul, repair and lifecycle support services.

- Bath Iron Works
- Electric Boat
- NASSCO

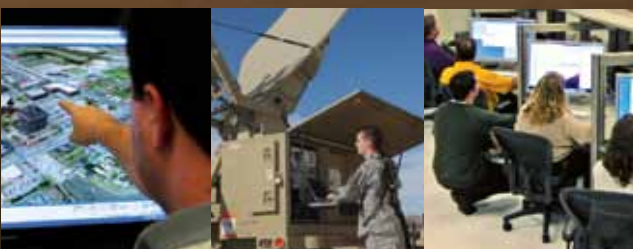
Flooding the dry dock to float a Virginia-class submarine for the first time is the culmination of millions of labor hours of effort, like those expended by the welders (bottom left) who join the hull sections on the 7,700-ton ships. The T-AKE combat-logistics ships (center) are core to keeping Navy strike groups supplied while at sea. The Arleigh Burke-class destroyer (right) is the U.S. Navy's most powerful surface combatant.



Information Systems and Technology

The Information Systems and Technology group provides technologies, products and services that support a wide range of digital communication and information-sharing needs. Customers in the defense, intelligence, homeland and national security arenas in the U.S. and abroad rely on the group to meet critical command, control, communications, computing, intelligence, surveillance and reconnaissance requirements.

- Advanced Information Systems
- C4 Systems
- Information Technology
- United Kingdom



The Land Warrior system's helmet-mounted video screens let soldiers see detailed intelligence information like the map shown here, saving lives through improved situational awareness. Other information-related products and services, such as the PR2C Toolkit® (bottom left) and the WIN-T battlefield network (center), enable users to derive value from timely access to relevant information. Demand for cyber services like the forensics work done in our Annapolis Junction location (right) is growing across the customer spectrum.